



City of Harrisonburg

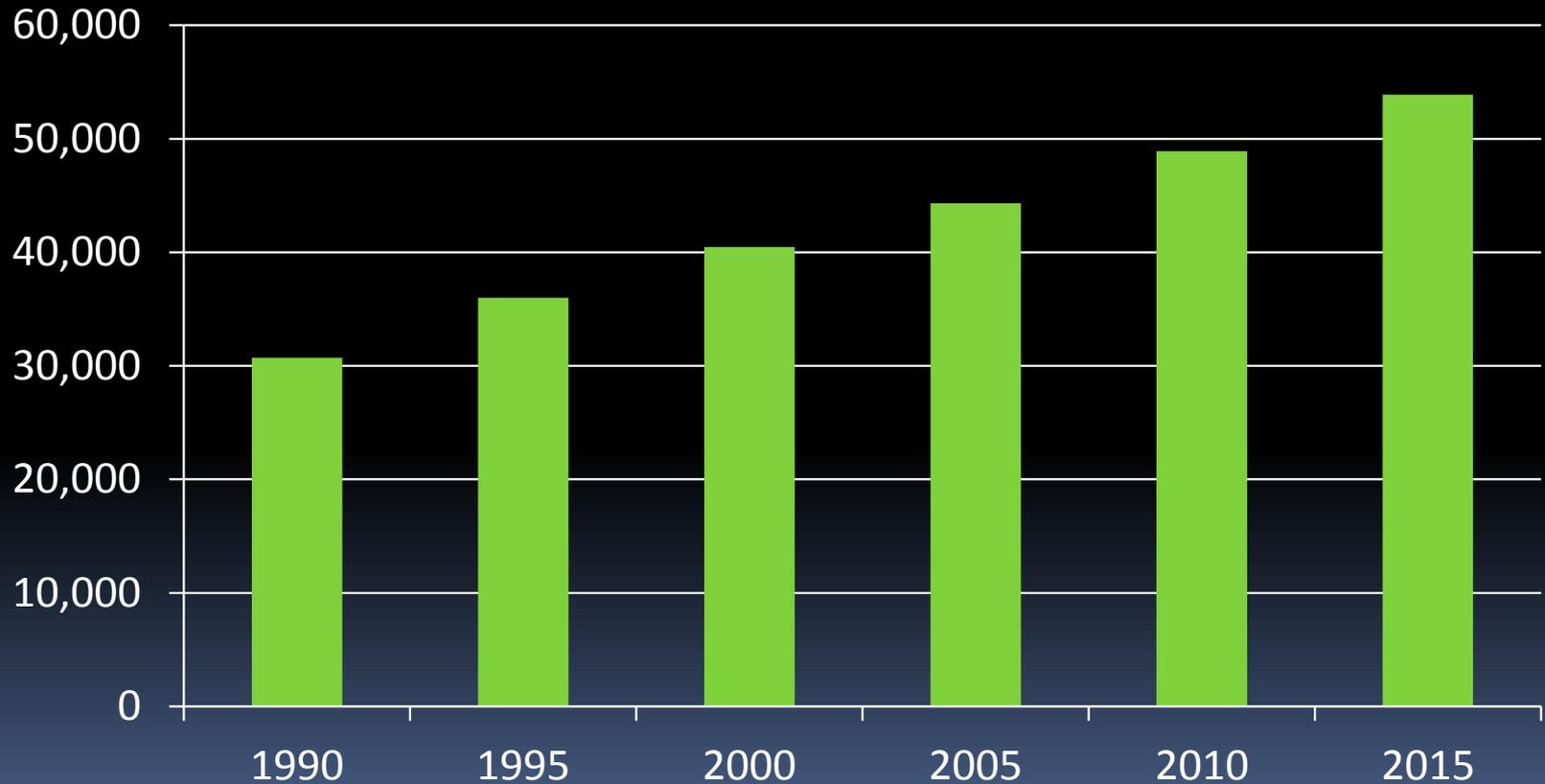
PROPOSED BUDGET

FOR THE FISCAL YEAR JULY 1, 2016 – JUNE 30, 2017

Harrisonburg Population

Weldon Cooper Center Annual Population Estimate

Population



Population Estimates and Comparables

POPULATION		% increase since 2010	Real Estate	Personal Property
Harrisonburg	53,875	10.1%	\$0.72	\$3.50
Charlottesville	48,210	10.9%	\$0.95	\$4.20
Lynchburg	78,675	4.1%	\$1.10	\$3.80
Staunton	24,542	3.4%	\$0.95	\$2.75
Waynesboro	21,795	3.8%	\$0.80	\$5.00
Winchester	27,515	5.0%	\$0.91	\$4.50
Rockingham County	79,134	3.7%	\$0.68	\$2.90

General Fund Revenues

FUNCTION		BUDGET	% of Budget
General Property Taxes	\$	42,900,000	40.91%
Other Local Taxes	\$	41,092,058	39.18%
Permits, privilege fees & other regulatory fees	\$	476,600	0.45%
Fines and Forfeitures	\$	585,000	0.56%
Use of money and property	\$	137,500	0.13%
Charges for services	\$	1,459,400	1.39%
Miscellaneous	\$	5,336,500	5.09%
Recovered costs	\$	957,394	0.91%
State Revenue	\$	9,854,633	9.40%
Federal Revenue	\$	172,500	0.16%
Nonrevenue receipts	\$	50,000	0.05%
Transfers	\$	1,846,800	1.76%
Total	\$	104,868,385	

General Fund Expenditures

FUNCTION		BUDGET	% of Budget
General Government Administration	\$	5,470,934	5.22%
Public Safety	\$	22,324,631	21.29%
Public Works	\$	10,306,613	9.83%
Health and Welfare	\$	1,273,070	1.21%
Parks, Recreation and Cultural	\$	5,136,818	4.90%
Planning and Community Development	\$	1,912,726	1.82%
Non-Departmental	\$	10,874,144	10.37%
Debt Service	\$	14,485,702	13.81%
Transfers	\$	33,083,747	31.55%
Total	\$	104,868,385	

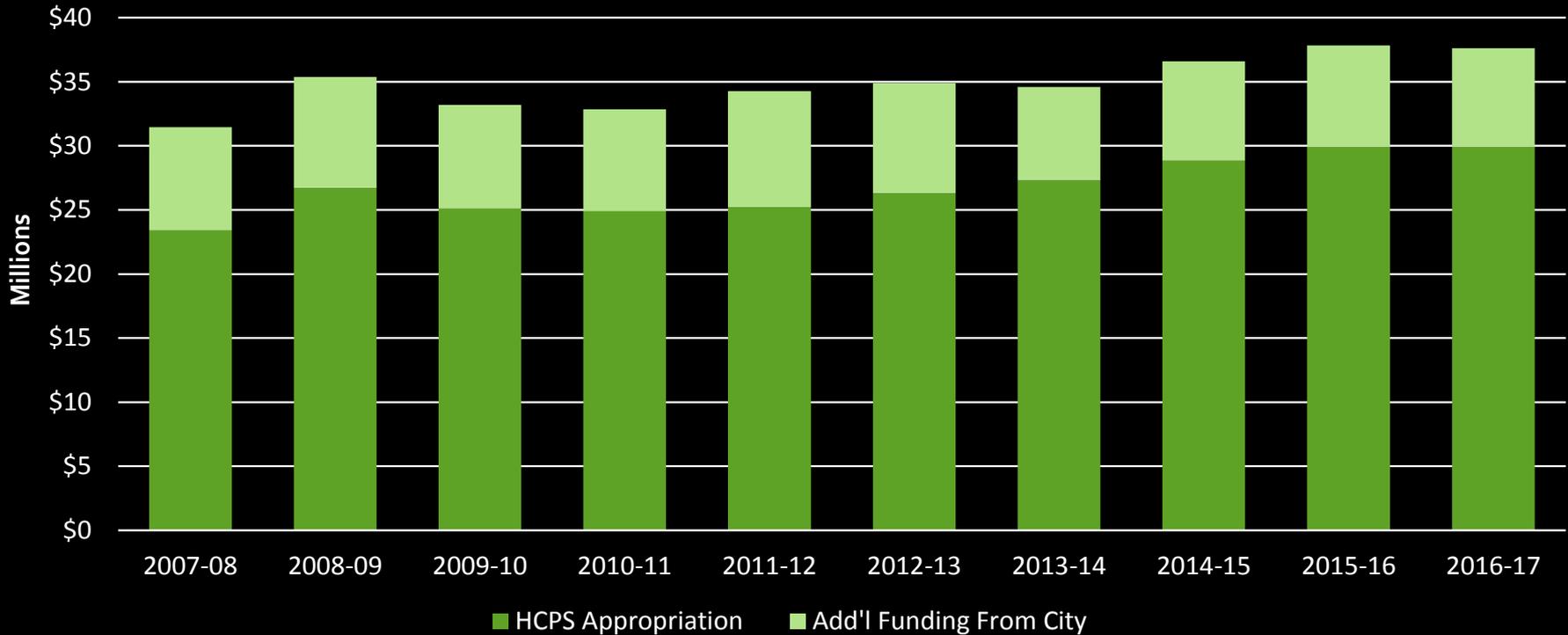
All Funds Expenditures

FUND		BUDGET	% of budget
General Fund	\$	104,868,385	44.48%
School	\$	70,179,066	29.76%
School Nutrition	\$	3,625,973	1.54%
Emergency Communications Center (ECC)	\$	5,117,084	2.17%
Community Development Block Grant	\$	514,843	0.22%
School Transportation	\$	3,369,640	1.43%
General Capital Projects	\$	853,000	0.36%
ECC Capital Projects	\$	0	0.00%
Water Capital Projects	\$	725,000	0.31%
Sewer Capital Projects	\$	1,275,000	0.54%
Sanitation Capital Projects	\$	2,600,000	1.10%
Stormwater Capital Projects	\$	1,676,000	0.71%

All Funds Expenditures (cont'd.)

FUND		BUDGET	% of Budget
Water	\$	9,273,598	3.93%
Sewer	\$	13,085,706	5.55%
Public Transportation	\$	5,636,688	2.39%
Sanitation	\$	8,635,544	3.66%
Business Loan Program	\$	125,000	0.05%
Stormwater	\$	2,719,018	1.15%
Central Garage	\$	1,351,575	0.57%
Central Stores	\$	160,540	0.07%
Total	\$	235,791,660	

History of HCPS Appropriation and Other School Funding



Year	HCPS Allocation	Add'd Funding From City	VPSA & Literary Fund Loan	2006 & 2014B Bonds	One Court Square Bonds	2012 Bonds	2016 Bonds	One Court Square (cash)	Elementary/Pre-K Construction	Other	School Bus Services
2007-08	\$ 23,388,379	\$ 8,078,642	\$ 4,956,484	\$ 2,515,448							\$ 606,710
2008-09	\$ 26,700,884	\$ 8,674,540	\$ 4,862,415	\$ 3,041,431							\$ 770,694
2009-10	\$ 25,107,585	\$ 8,084,315	\$ 4,727,777	\$ 3,039,803							\$ 316,735
2010-11	\$ 24,901,397	\$ 7,949,038	\$ 4,613,056	\$ 3,040,268							\$ 295,714
2011-12	\$ 25,200,043	\$ 9,066,581	\$ 4,498,654	\$ 3,042,593	\$ 126,811			\$ 824,474			\$ 574,049
2012-13	\$ 26,305,339	\$ 8,594,565	\$ 4,081,819	\$ 3,041,896	\$ 253,622	\$ 9,298				\$ 1,207,930	
2013-14	\$ 27,301,636	\$ 7,297,559	\$ 3,738,705	\$ 3,041,710	\$ 253,622	\$ 220,522				\$ 43,000	
2014-15	\$ 28,836,860	\$ 7,760,890	\$ 3,496,240	\$ 2,859,467	\$ 126,811	\$ 220,457			\$ 800,000	\$ 257,915	
2015-16	\$ 29,895,539	\$ 7,938,474	\$ 3,473,684	\$ 3,044,129	\$ -	\$ 220,661			\$ 1,200,000		
2016-17	\$ 29,895,539	\$ 7,735,045	\$ 3,455,035	\$ 2,859,576	\$ -	\$ 220,434	\$ 1,200,000				

City Council Support of Education

	State Required Local Match*	City Actual Amount	Difference	
FY 16-17	\$18,770,434	\$29,895,532	\$11,125,098	159.27%
FY 15-16	\$16,519,008	\$29,895,532	\$13,376,524	180.98%
FY 14-15	\$15,830,159	\$28,836,860	\$13,006,701	182.16%
FY 13-14	\$16,070,572	\$27,301,636	\$11,231,064	169.89%
FY 12-13	\$15,115,531	\$26,305,339	\$11,189,808	174.03%
FY 11-12	\$13,276,649	\$25,200,043	\$11,923,394	189.81%

*Source: State Supt. Memos; "Final and Projected Payments"

FY 16-17 New Costs

▪ Debt Service (2015 BQ \$7.6M Loan)	\$ 324,000
▪ Debt Service (2016 \$44M GO Bond)	\$1,200,000
▪ Staff Additions (HPD, Asst. City Att. & and Econ. Dev)	\$ 305,000
▪ Shared Services (includes 2% COLA)	\$1,200,000
▪ Data Management/CAD System	\$ 500,000
▪ Salary Adjustments (2% COLA)	\$ 757,000
▪ Emergency Communications Center	<u>\$ 205,000</u>
Total	\$4,309,000

Major Capital Projects Impacting FY 16-17 Budget

- Reservoir Street Widening
- Park View Water Tank
- Bluestone Elementary School
- Elon Rhodes Early Learning Center (pre-k)
- Records Management/Computer Aided Dispatch System
- Pleasant Valley Rd Bridge Replacement
- Fire Station 1 Renovation
- Replace Boiler at Jail/Courthouse Renovations



Projects (cont'd)

- Solid Waste Transfer Station
 - Martin Luther King Jr Way Widening
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Tax & Fee Recommendations to Balance Budget:

Tax Rate	Increase	2015-16 Rate	Proposed 2016-17 Rate
Real Estate	\$0.08/\$100	\$0.72	\$0.80
Water*	\$0.15/1000 gal (increase for avg user \$9/yr)	\$13.88	\$14.03
Personal Property	No Rate Increase		
Sewer	No Rate Increase		
Sanitation	No Rate Increase		
Stormwater	No Rate Increase		

*Based on avg residential use of 5000 gallons/month

Cost Drivers Beyond FY 16-17

- Full year of debt service for 2016 bond issue
- Cost to staff and operate new ES and Pre-K
- Completion of Eastern Raw Water Line (\$20M)
- Renovations to Municipal Building
- High School Annex
- HFD Self Contained Breathing Apparatus
- New Fire Engine
- Stone Spring/Erickson Phase 4
- Completion of Ramblewood/Smithland Parks
- Bike/Ped Trails (Bluestone Trail 2, Northend Greenway, etc.)



Proposed Budget Provides for:

- Public safety, public works and utilities
- Public education
- Joint service obligations with Rockingham County - social services, sheriff, corrections, courts, Clerk of Court, Commonwealth Attorney
- General government administration
- Community development & planning
- Public Transportation services (school buses and transit)
- Recreation and cultural facilities and programs



- QUESTIONS?